

Commodities trading environment – footprint and challenges

Presentation for the Conference

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ECTP

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Global Commodities Trading

Founded in 2013, Engelhart CTP has established 34 offices in 18 global locations with over 700 employees ⁽¹⁾

BTGPactual	BTGPactual	BTGPactual	ECTP	≡CT ?
2013	2014	2015	2016	2017
Founding the Business	Business Buildout	Confirmation of Asset- Light Model	Independent Model	Pillars of Future Strategy
 Start-up of the BTG Commodities Business as a new global commodities trading company Started recruiting personnel and building the infrastructure to operate both in physical merchandising and financial trading Established senior management team Mostly engaged in financial trading 	 Start of physical merchandising business Ramp-up of financial trading Expansion of international operations 	 Ramp-up of physical merchandising business Consolidation of international expansion 	• The BTG Commodities Business reorganized under a single umbrella entity called Engelhart CTP and was subsequently ring-fenced from Banco BTG Pactual ("BTG Pactual")	 Continue to participate in key physical and financial markets Maintain a broad and global mix of business lines Optimization of capital structure "Flexible" risk capital deployment for major macro overlays Simplification of the business' IT and back office infrastructure as well as a focus on other cost optimizations Rationalize business lines / location and number of proprietary traders



Overview



ECTP business model and strategy at a glance

Premised on bottom-up fundamental research to identify market opportunities which we seek to monetize through both physical and financial trading

Fundamental Research

Dedicated research team with approximately 15% of front office headcount focused on research:

- Supply/demand analysis
- Price analysis
- Macro analysis
- Country analysis
- Field research

Secure Physical Commodities from Major Origins/Destinations

- Build and maintain a relevant physical trading presence across most commodities
- · Provide physical trading returns
- Provide information/intelligence for proprietary trading
- Only operate in liquid markets that have hedgeable depth.
 On average, 95% of the portfolio is hedged

Credit Portfolio

Focused on long term physical flows intended to provide a combination of intelligence and physical trading returns and is premised on the close relationship between the following separate revenue streams:

- Utilize the provision of financing to unlock long term physical commodity flows intended to secure physical trading returns
- Provide financing to commodity producers to secure credit returns

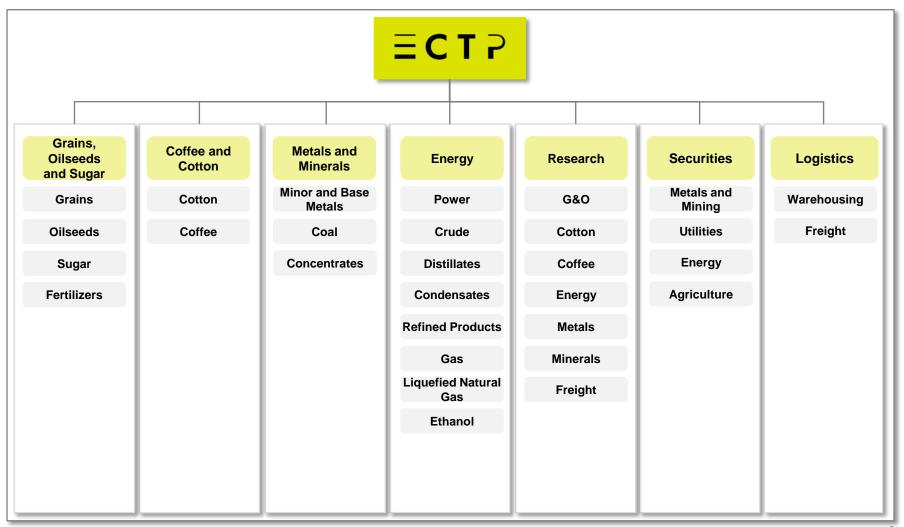
Proprietary Trading

- Financial trading to provide risk mitigation for physical trading
- Proprietary trading based on research and physical trading intelligence
- Maintain flexibility to take advantage of market conditions



ECTP's Main Businesses

The ECTP asset light business model has been extremely successful in providing the company with the flexibility to respond to all market conditions





Operating Regions





Global Financing Opportunities

ECTP continues to seek solutions for a range of financing opportunities

SBLC, Letters of Credit and Guarantees	 Issuance of documentary letters of credit and payment guarantees 	
Pre-export Finance	 Financing of inputs secured against physical production Price risk management 	
Inventory Finance Repo Structure	Working capital secured by title over physical inventory	
Transactional Facilities	Financing of inputs secured against title or transit documentation	
Receivable Discounting	Sale of receivables with or without recourse	
Margin Financing	 Margin, TPA and pre-hedge facilities 	
Services	 Clearing and cash management services, trading (futures, FX and derivatives) 	



A Truly Flexible Player

A number of industry players are struggling with legacy assets. Our asset-light model creates exceptional flexibility to take advantage of the commodity cycle





Current industry challenges



Key challenges and industry calls

- High volatility of commodities markets driven by uncertainty
- Increased competition from the existing industry traders
- Focus of producers on direct B2B sales strategies – new requirements for traders to offer even more tailored and broad service
- Even stronger competition for capital
- Logistics constraints specifically explicit in bulks (example Coal, Iron Ore)

ECTP's Strengths & Answers to the industry challenges

- ECTP's strengths include:
 - Strong independent balance sheet
 - Focus on high growth and return business
 - Hedging and insurance strategies
 - Independent and skilled management team



Thank you for your attention

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